



**Town of Littleton
Summary**

3/29/2011 15:06

FY2012 Budget Summary

Budget

Revenue

Levy Limit	\$26,822,573.32
Other Funds	
Free Cash	\$550,000.00
School Department - Reserves	\$1,021,965.00
Old Articles/Overlay Surplus	\$0.00
Other Available Funds	\$1,784,089.01
Cherry Sheets	\$4,445,037.40
Local Receipts	<u>\$2,819,474.00</u>
Total Other Funds	10,620,565.41

Total Revenue/Available Funds	37,443,138.73
Dollar Increase	<u>\$1,921,110.92</u>
Percentage Increase	5.57%

FY11 vs. FY12

Expenses

Town Operating Budgets	\$6,681,363.00	2.09%
School Dept Budget	\$15,999,041.00	4.73%
Nashoba Tech (estimate)	\$620,422.00	
Roadway & Other Charges	\$567,956.48	
Debt Service	\$5,157,028.00	
Fringe	\$5,548,243.35	22.52%
Total Operating Budget	\$34,574,053.83	
Capital Exclusions	<u>\$0.00</u>	
Total Municipal Budget	34,574,053.83	
Capital Plan and Warrant Articles	<u>\$904,500.00</u>	
Total Appropriations	35,478,553.83	

Other Amounts to be Raised	\$450,000.00
Payments of Previous FY Bills	\$2,000.00
Fiscal Policy Adjustments	\$0.00
Cherry Sheet Charges	\$1,254,633.95
Allowance for Abatements	<u>\$250,000.00</u>
Total Expenditures	37,435,187.78
Dollar Increase	<u>\$1,662,740.35</u>
Percentage Increase	4.78%

Net Budget Variance **7,950.95** 0.02%

TOWN OF LITTLETON MASSACHUSETTS
FY2012 BUDGET WORKSHEET
not final - work in progress

e	f	11	17	19.5	20	23	24 1.02	25 1.02	26 1.02	26 1.02
a BGT. LINE NO.	b BUDGET COST CENTER COST CENTER DETAIL	d FY2008 Actual	f FY2009 ACTUAL	i FY2010 ACTUAL	k FY2011 Budget Final 11/8/10 stm	l FY2012 Budget Estimate Level Staffing	m FY2013 Budget Estimate	n FY2014 Budget Estimate	o FY2015 Budget Estimate	p FY2016 Budget Estimate
EXPENDITURES										
1	Town Reports/Town Meeting	7,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
2	Moderator	100	100	0	100	100	100	100	100	100
3	Selectmen - Salaries & Wages	135,898	150,605	154,431	158,868	159,015	162,195	165,439	168,748	172,123
4	Selectmen - Elected Wages	0	0	0	0	0	0	0	1	2
5	Selectmen - Operating Expenses	15,662	17,572	11,098	11,870	11,870	11,870	11,870	11,871	11,872
6	Selectmen Total	151,560	168,177	165,529	170,738	170,885	174,065	177,309	180,620	183,997
7	Finance Committee - Wages	0	0	0	0	0	0	0	1	2
8	Finance Committee - Expenses	110	393	364	500	500	500	500	501	502
9	Finance Committee Total	110	393	364	500	500	500	500	502	504
10	Town Accountant - Salaries & Wages	117,655	121,701	122,784	123,586	125,230	127,735	130,289	132,895	135,553
11	Town Accountant - Expenses	7,000	6,931	4,050	5,000	5,000	5,000	5,000	5,001	5,002
12	Town Accountant - Audit Expense	29,038	36,450	27,000	27,000	34,500	27,000	27,000	27,001	27,002
13	Town Accountant Total	153,693	165,082	153,834	155,586	164,730	159,735	162,289	164,897	167,557
14	Board of Assessors - Salaries & Wages	137,174	145,286	149,099	150,592	153,250	156,315	159,441	162,630	165,883
15	Board of Assessors - Expenses	5,277	6,673	2,055	2,355	2,355	2,355	2,355	2,356	2,357
16	Board of Assessors Total	142,451	151,959	151,154	152,947	155,605	158,670	161,796	164,986	168,240
17	Treasurer Salaries & Wages	113,446	148,263	142,623	149,581	156,462	159,591	162,783	166,039	169,360
18	Treasurer Expenses	11,210	9,361	5,478	6,155	6,155	6,155	6,155	6,156	6,157
19	Treasurer Tax Title Expenses	11,940	11,995	12,000	9,200	9,200	9,200	9,200	9,201	9,202
20	Treasurer Total	136,596	169,619	160,101	164,936	171,817	174,946	178,138	181,396	184,719
21	Collector Salaries & Wages	63,305	67,895	69,105	70,330	72,635	74,088	75,569	77,081	78,622
22	Collector Expenses	12,448	13,117	9,877	12,300	12,300	12,300	12,300	12,301	12,302
23	Collector Total	75,753	81,012	78,982	82,630	84,935	86,388	87,869	89,382	90,924
24	Town Counsel - Total Expenses	134,870	174,994	205,965	100,000	100,000	175,000	175,000	175,000	175,000
25	IT Salaries & Wages	49,145	52,590	55,181	57,641	60,727	61,942	63,180	64,444	65,733
26	IT Expenses	73,828	77,090	79,586	65,459	69,944	65,459	65,459	65,460	65,461
27	IT Total	122,973	129,680	134,767	123,100	130,671	127,401	128,639	129,904	131,194

TOWN OF LITTLETON MASSACHUSETTS
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e	f	11	17	19.5	20	23	24 1.02	25 1.02	26 1.02	26 1.02
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
28	Town Clerk - Elected Salaries & Wages		0	45,707	47,283	49,126	50,109	51,111	52,133	53,176
29	Town Clerk - Salaries & Wages	58,049	59,774	15,068	16,164	16,695	16,008	16,008	16,009	16,010
30	Town Clerk - Expenses	1,365	1,124	1,281	1,500	1,500	1,500	1,500	1,501	1,502
31	Town Clerk Total	59,414	60,898	62,056	64,947	67,321	67,617	68,619	69,643	70,688
32	Elections & Registration - Salaries & Wages	0	0	0	0	0	0	0	0	0
33	Elections & Registration - Expenses	8,200	9,700	8,850	8,700	8,700	8,700	8,700	8,701	8,702
34	Elections & Registration Total	8,200	9,700	8,850	8,700	8,700	8,700	8,700	8,701	8,702
35	Conservation Commission Salaries & Wages	10,696	15,683	18,830	19,723	20,730	21,145	21,567	21,999	22,439
36	Conservation Commission Expenses	852	1,000	955	1,000	1,000	1,000	1,000	1,001	1,002
37	Conservation Commission Total	11,548	16,683	19,785	20,723	21,730	22,145	22,567	23,000	23,441
38	Planning Board Salaries & Wages	40,532	44,735	39,802	46,130	48,505	49,475	50,465	51,474	52,503
39	Planning Board Expenses	1,211	1,175	1,062	1,175	1,175	1,175	1,175	1,176	1,177
40	Planning Board Total	41,743	45,910	40,864	47,305	49,680	50,650	51,640	52,650	53,680
41	Board of Appeals Salaries & Wages	5,820	5,447	4,002	4,879	5,285	5,391	5,499	5,608	5,721
42	Board of Appeals Expenses	1,200	1,679	1,111	1,200	1,200	1,200	1,200	1,201	1,202
43	Board of Appeals Total	7,020	7,126	5,113	6,079	6,485	6,591	6,699	6,809	6,923
44	Public Buildings - Salaries & Wages	38,326	40,820	42,134	42,982	48,420	49,388	50,376	51,384	52,411
45	Public Buildings - Expenses	300,543	343,736	257,330	256,556	256,556	256,556	256,556	256,556	256,556
46	Public Buildings Total	338,869	384,556	299,464	299,538	304,976	305,944	306,932	307,940	308,967
47	Central Communications	60,000	70,000	60,000	55,000	55,000	55,000	55,000	55,000	55,000
48	MAGIC Funding	1,600	1,600	1,600	1,600	1,628	1,600	1,600	1,601	1,602
49	Total General Government Regular Salaries & Wages	770,046	852,799	858,766	887,759	916,080	933,381	951,728	970,446	989,537
50	Total General Government Operating Expenses	640,876	739,645	654,062	533,870	538,355	608,870	608,870	608,882	608,894
51	Total General Government Other Program Expenses	42,578	50,045	40,600	37,800	45,328	37,800	37,800	37,803	37,806
52	TOTAL GENERAL GOVERNMENT	1,453,500	1,642,489	1,553,428	1,459,429	1,499,763	1,580,051	1,598,398	1,617,131	1,636,237
53	PERCENT OF OPERATING BUDGET	6.03%	6.43%	6.08%	5.36%	5.28%	5.39%	5.29%	5.18%	5.06%
54	PERCENT INCREASE OVER PRIOR YEAR	12.07%	13.00%	-5.42%	-6.05%	2.76%	5.35%	1.16%	1.17%	1.18%
	PUBLIC SAFETY									

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							1.02	1.02	1.02	1.02
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
55	Police Department - Salaries & Wages	1,111,430	1,187,917	1,135,945	1,186,158	1,202,810	1,226,866	1,251,404	1,276,432	1,301,960
56	Police Department - Expenses	96,436	82,601	79,529	79,109	79,619	79,619	79,619	79,619	79,619
57	Police Department Total	1,207,866	1,270,518	1,215,474	1,265,267	1,282,429	1,306,485	1,331,023	1,356,051	1,381,579
58	Crossing Guard	8,985	8,800	8,725	5,000	5,000	5,000	5,000	5,000	5,000
59	Fire/EMS Department - Salaries & Wages	433,413	585,665	563,712	639,125	652,004	665,044	678,345	691,912	705,750
60	Fire/EMS Department - Expenses	40,179	129,419	103,841	107,523	94,523	20,948	20,948	20,949	20,950
61	Fire/EMS Department Total	473,592	715,084	667,553	746,648	746,527	685,992	699,293	712,861	726,700
62	Building Commissioner - Salaries & Wages	87,748	92,208	92,980	93,734	99,059	101,040	103,061	105,122	107,225
63	Building Commissioner - Expenses	5,430	3,089	2,772	5,430	5,430	5,430	5,430	5,431	5,432
64	Inspectional Services Total	93,178	95,297	95,752	99,164	104,489	106,470	108,491	110,553	112,657
65	Communications Department - Salaries & Wages	265,793	256,836	249,269	251,757	255,269	260,374	265,582	270,894	276,311
66	Communications Department - Expenses	19,598	19,627	20,339	20,952	20,952	20,952	20,952	20,953	20,954
67	Communications Department Total	285,391	276,463	269,608	272,709	276,221	281,326	286,534	291,847	297,265
68	Emergency Management Agency	492	487	1,000	1,000	1,000	1,000	1,000	1,001	1,002
69	Total Public Safety Regular Salaries & Wages	1,907,369	2,131,426	2,050,631	2,175,774	2,214,142	2,258,325	2,303,391	2,349,359	2,396,246
70	Total Public Safety Expenses	162,135	235,223	207,481	214,014	201,524	127,949	127,949	127,953	127,957
71	TOTAL PUBLIC SAFETY	2,069,504	2,366,649	2,258,112	2,389,788	2,415,666	2,386,274	2,431,340	2,477,312	2,524,203
72	PERCENT OF OPERATING BUDGET	8.58%	9.27%	8.83%	8.79%	8.51%	8.14%	8.05%	7.94%	7.81%
73	PERCENT INCREASE OVER PRIOR YEAR	7.24%	14.36%	-4.59%	5.83%	1.08%	-1.22%	1.89%	1.89%	1.89%
	EDUCATION									
74	Nashoba Valley Technical School	581,714	565,875	488,712	597,906	620,422	682,464	750,711	825,782	908,360
75	Nashoba Valley Technical School Total	581,714	565,875	488,712	597,906	620,422	682,464	750,711	825,782	908,360
76	PERCENT OF TOTAL BUDGET	2.06%	1.90%	1.63%	1.86%	1.85%	1.99%	2.14%	2.30%	2.46%
77	Littleton School Department	13,610,489	14,202,677	14,428,673	14,977,076	14,977,076	15,048,693	15,048,693	15,048,693	15,048,693
78	Littleton School Department Total	13,610,489	14,202,677	14,428,673	14,977,076	14,977,076	15,048,693	15,048,693	15,048,693	15,048,693
79	PERCENT OF TOTAL BUDGET	48.15%	47.79%	48.21%	46.69%	44.64%	43.82%	42.87%	41.85%	40.75%
80	EDUCATION TOTAL	14,192,203	14,768,552	14,917,385	15,574,982	15,597,498	15,731,157	15,799,403	15,874,474	15,957,052
81	PERCENT OF OPERATING BUDGET	58.85%	57.84%	58.35%	57.25%	54.93%	53.67%	52.29%	50.85%	49.35%

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				1.02	1.02	1.02	1.02	1.02	1.02	1.02
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
82	PERCENT INCREASE OVER PRIOR YEAR	5.24%	4.06%	1.01%	4.41%	0.14%	0.86%	0.43%	0.48%	0.52%
	PUBLIC WORKS SERVICES									
83	Street Lights	30,070	30,070	33,077	33,077	30,829	31,600	32,390	33,199	34,029
84	DPW - Highway Division - Salaries & Wages	682,049	657,963	668,206	684,489	689,660	703,453	717,522	731,873	746,510
85	DPW - Highway Division - Expenses	429,439	416,698	468,787	461,071	466,034	466,034	461,071	461,071	461,071
86	DPW - Highway Division Total	1,111,488	1,074,661	1,136,993	1,145,560	1,155,694	1,169,487	1,178,593	1,192,944	1,207,581
87	DPW - Wastewater Management	62,155	119,067	67,000	50,000	50,000	60,000	60,000	60,000	60,000
88	DPW - Roadway Repairs/Improvements	275,000	480,000	464,800	469,448	474,142	478,884	483,673	488,509	493,395
89	Cemetery Division - Salaries & Wages	102,107	104,671	75,435	77,325	77,778	79,334	80,920	82,539	84,189
90	Cemetery Division - Expenses	22,545	24,916	19,690	17,800	17,800	17,800	17,800	17,801	17,802
91	Cemetery Division Total	124,652	129,587	95,125	95,125	95,578	97,134	98,720	100,340	101,991
92	Snow Removal - Salaries & Wages	98,060	99,300	65,006	68,000	68,000	68,000	68,000	68,000	68,000
93	Snow Removal - Expenses	350,860	328,097	204,498	84,000	132,000	132,000	132,000	132,000	132,000
94	Snow Removal Total	448,920	427,397	269,504	152,000	200,000	200,000	200,000	200,000	200,000
95	B&M Crossing Assessment	2,806	2,806	2,806	2,806	2,806	2,806	2,806	2,807	2,808
96	Total Public Works Regular Salaries & Wages	882,216	861,934	808,647	829,814	835,438	850,787	866,442	882,411	898,700
97	Total Public Works Expenses	1,170,069	1,398,848	1,257,852	1,115,396	1,170,805	1,186,318	1,186,933	1,192,581	1,198,297
98	Total Public Works Assessments	2,806	2,806	2,806	2,806	2,806	2,806	2,806	2,807	2,808
99	TOTAL PUBLIC WORKS SERVICES	2,055,091	2,263,588	2,069,305	1,948,016	2,009,049	2,039,910	2,056,182	2,077,799	2,099,805
100	PERCENT OF OPERATING BUDGET	8.52%	8.87%	8.09%	7.16%	7.08%	6.96%	6.81%	6.66%	6.49%
101	PERCENT INCREASE OVER PRIOR YEAR	42.11%	10.15%	-8.58%	-5.86%	3.13%	1.54%	0.80%	1.05%	1.06%
	HEALTH & HUMAN SERVICES									
102	Board of Health - Salary & Wages	24,869	26,558	23,925	26,279	26,977	27,517	28,067	28,628	29,201
103	Board of Health - Expenses	1,292	886	225	1,235	1,235	1,235	1,235	1,236	1,237
104	Board of Health - Nashoba Health District	21,027	21,027	21,027	21,027	21,650	21,650	21,650	21,651	21,652
105	Board of Health - Nashoba Nursing Service	8,182	8,182	8,182	8,182	8,250	8,250	8,250	8,251	8,252
106	Board of Health - Eliot Clinic	3,780	3,780	3,780	3,780	3,780	3,780	3,780	3,781	3,782
107	Board of Health Total	59,150	60,433	57,139	60,503	61,892	62,432	62,982	63,547	64,124

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							1.02	1.02	1.02	1.02
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
108	Animal Inspector - Salary & Wages	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,301	1,302
109	Animal Inspector - Expenses	0	0	0	0	0	0	0	1	2
110	Animal Inspector Total	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,302	1,304
111	Council on Aging - Salary & Wages	49,334	55,404	56,728	56,522	63,210	64,474	65,764	67,079	68,421
112	Council on Aging - Expenses	16,281	13,917	12,008	12,462	13,416	13,416	13,416	13,417	13,418
113	Council on Aging Total	65,615	69,321	68,736	68,984	76,626	77,890	79,180	80,496	81,839
114	Veterans' Services - Salary & Wages	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,001	5,002
115	Veterans' Services - Expenses	490	659	305	750	750	750	750	751	752
116	Veterans' Services - Benefits	3,465	9,196	18,266	12,000	12,000	12,000	12,000	12,001	12,002
117	Veterans' Services Total	8,955	14,855	23,571	17,750	17,750	17,750	17,750	17,753	17,756
118	Total Health & Human Services Salary & Wages	80,503	88,262	86,953	89,101	96,487	98,291	100,131	102,009	103,925
119	Total Health & Human Services Expenses	18,063	15,462	12,538	14,447	15,401	15,401	15,401	15,405	15,409
120	total Health & Human Services Non-Operating Expenses	36,454	42,185	51,255	44,989	45,680	45,680	45,680	45,684	45,688
121	HEALTH & HUMAN SERVICES TOTAL	135,020	145,909	150,746	148,537	157,568	159,372	161,212	163,098	165,022
122	PERCENT OF OPERATING BUDGET	0.56%	0.57%	0.59%	0.55%	0.55%	0.54%	0.53%	0.52%	0.51%
123	PERCENT INCREASE OVER PRIOR YEAR	-0.10%	8.06%	3.32%	-1.47%	6.08%	1.14%	1.15%	1.17%	1.18%
CULTURE & RECREATION										
124	Library - Salary & Wages	339,906	354,844	354,500	354,427	359,971	367,170	374,514	382,004	389,644
125	Library - Expenses	65,700	64,950	62,695	67,400	65,900	67,400	67,400	67,401	67,402
126	Merrimack Valley Library Consortium	27,138	28,552	30,489	31,714	31,714	31,714	31,714	31,715	31,716
127	Reuben Hoar Library Total	432,744	448,346	447,684	453,541	457,585	466,284	473,628	481,120	488,762
128	Recreation Committee - Salary & Wages	76,875	76,097	139,980	142,001	151,638	154,671	157,764	160,919	164,138
129	Recreation Committee - Expenses	2,963	2,963	0	0	0	0	0	1	2
130	Recreation Committee Total	79,838	79,060	139,980	142,001	151,638	154,671	157,764	160,920	164,140
131	DPW Park Maintenance - Expenses	17,036	16,029	0	6,800	6,800	6,936	7,075	7,216	7,361
132	DPW Park Maintenance Total	17,036	16,029	0	6,800	6,800	6,936	7,075	7,216	7,361
133	Historical Commission - Salary & Wages	0	0	0	0	0	0	0	1	2
134	Historical Commission - Expenses	1,500	69	692	700	700	700	700	701	702
135	Historical Commission Total	1,500	69	692	700	700	700	700	702	704

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							1.02	1.02	1.02	1.02
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
136	Memorial Day - Expenses	500	500	500	500	500	500	500	501	502
137	Patriots Day - Expenses	35	0	50	50	50	50	50	51	52
138	<i>Total Culture & Recreation Regular Wages</i>	<i>416,781</i>	<i>430,941</i>	<i>494,480</i>	<i>496,428</i>	<i>511,609</i>	<i>521,841</i>	<i>532,278</i>	<i>542,925</i>	<i>553,784</i>
139	<i>Total Culture & Recreation Expenses</i>	<i>114,872</i>	<i>113,063</i>	<i>94,426</i>	<i>107,164</i>	<i>105,664</i>	<i>107,300</i>	<i>107,439</i>	<i>107,586</i>	<i>107,737</i>
140	TOTAL CULTURE & RECREATION SERVICES	531,653	544,004	588,906	603,592	617,273	629,141	639,717	650,511	661,521
141	PERCENT OF OPERATING BUDGET	2.20%	2.13%	2.30%	2.22%	2.17%	2.15%	2.12%	2.08%	2.05%
142	PERCENT INCREASE OVER PRIOR YEAR	9.28%	2.32%	8.25%	2.49%	2.27%	1.92%	1.68%	1.69%	1.69%
	FIXED COSTS									
143	Gasoline Expense	111,113	78,261	88,860	100,000	100,000	100,000	100,000	100,000	100,000
144	Insurance Expense	262,712	268,837	264,866	300,000	300,000	300,000	300,000	300,001	300,002
145	FRINGE BENEFITS									
146	F.I.C.A. (Medicare)	172,033	202,616	202,050	210,000	214,200	219,555	225,044	230,670	236,437
147	Longevity	11,650	11,800	13,700	17,500	20,000	20,000	20,000	20,000	20,000
148	OPEB Funding		0	0	900,000	500,000	550,000	605,000	665,500	732,050
149	Unemployment Premium Payment	46,697	13,350	49,402	100,000	100,000	100,000	100,000	100,000	100,000
150	Group Insurance Premiums	2,013,278	2,058,508	2,245,380	1,883,088	3,284,043	3,842,331	4,303,410	4,819,820	5,398,198
151	County Retirement	992,371	1,000,666	1,070,786	1,418,000	1,430,000	1,505,790	1,722,624	1,970,682	2,254,460
152	TOTAL FRINGE BENEFITS	3,236,029	3,286,940	3,581,318	4,528,588	5,548,243	6,237,676	6,976,078	7,806,671	8,741,144
153	TOTAL FIXED COSTS	3,609,854	3,634,038	3,935,044	4,928,588	5,948,243	6,637,676	7,376,078	8,206,672	9,141,146
154	PERCENT OF OPERATING BUDGET	14.97%	14.23%	15.39%	18.12%	20.95%	22.64%	24.41%	26.29%	28.27%
155	PERCENT INCREASE OVER PRIOR YEAR	7.23%	0.67%	8.28%	25.25%	20.69%	11.59%	11.12%	11.26%	11.39%
	RESERVE FUND									
156	Reserve Fund	70,950	168,209	92,265	150,000	150,000	150,000	150,000	150,001	150,002
157	PERCENT OF OPERATING BUDGET	0.29%	0.66%	0.36%	0.55%	0.53%	0.51%	0.50%	0.48%	0.46%
157	TOTAL OPERATING BUDGET	24,117,775	25,533,438	25,565,191	27,202,932	28,395,061	29,313,580	30,212,330	31,216,998	32,334,989
158	PERCENT INCREASE OVER PRIOR YEAR	8.17%	5.87%	0.12%	6.41%	4.38%	3.23%	3.07%	3.33%	3.58%

TOWN OF LITTLETON MASSACHUSETTS
 FY2012 BUDGET WORKSHEET
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e	f	11	17	19.5	20	23	24	25	26	26
							1.02	1.02	1.02	1.02
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
	DEBT SERVICE									
159	Debt Exclusion - MS BAN	489,802								
160	Other BANs - excluded	107,000	15,229	89,385	115,680	0	0	0	1	2
161	Other Short Term Interest	0	0	96,648	100,000	100,000	100,000	100,000	100,001	100,002
162	Short Term Interest Bank Charges	30,000	0	0	50,000	50,000	50,000	50,000	50,001	50,002
163	Short Term Interest Total	626,802	15,229	186,033	265,680	150,000	150,000	150,000	150,003	150,006
164	Septic	11,100	11,100	11,100	11,100	11,101	11,101	11,101	11,101	11,101
165	Septic	10,602	10,602	10,602	10,602	10,602	9,166	10,353	10,353	10,353
166	Debt Exclusion - Frost Whitcomb Principal	35,000	36,400	36,400	36,458	36,458	36,458	35,000	35,000	35,000
167	Debt Exclusion - Frost Whitcomb Interest	12,042	12,299	10,844	9,387	7,746	6,174	4,878	3,610	2,144
168	Debt Exclusion - Morrison Land Principal	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
169	Debt Exclusion - Morrison Land Interest	59,138	55,988	52,575	48,900	43,650	39,450	35,250	30,000	24,750
170	Debt Exclusion - Wastewater Treatment Principal	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
171	Debt Exclusion - Wastewater Treatment Interest	62,076	58,926	55,777	52,627	49,364	46,102	42,727	39,127	35,527
172	Debt Exclusion - Middle School Principal	0	414,000	410,000	410,000	410,000	410,000	405,000	400,000	400,000
173	Debt Exclusion - Middle School Interest	0	373,736	305,855	285,355	264,855	244,355	223,855	203,605	185,105
174	Debt Exclusion - Middle School Low Cost Principal	0	0	107,115	107,115	107,115	107,115	107,115	107,116	107,117
175	Debt Exclusion - Middle School Low Cost Interest	(3,671)	0	75,962	40,704	38,561	36,419	34,277	32,134	29,992
176	Debt Exclusion - Police Station Constr & Dsgn Principal				343,303	340,000	340,000	340,000	340,000	340,000
177	Debt Exclusion - Police Station Constr & Dsgn Interest				211,341	204,475	197,675	190,875	184,075	175,575
178	Debt Exclusion - Russell St Renovation Principal (Estimate)					283,800	283,800	283,800	283,800	283,800
179	Debt Exclusion - Russell St Renovation Interest (Estimate)					227,040	215,688	204,336	192,984	181,632
180	High School Principal	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000	1,190,000
181	High School Interest	856,563	820,863	782,188	740,538	681,038	633,438	585,838	526,338	466,838
182	Shaker Lane Principal	245,000	261,333	261,333	267,867	267,867	264,600	261,334	258,067	254,800
183	Shaker Lane Interest	122,492	121,226	108,078	89,654	77,600	66,108	56,585	47,161	36,462
184	Mattawanakee Betterment Principal	25,000	25,000	25,000	20,000	20,000	20,000	20,000	20,000	20,000
185	Mattawanakee Betterment Interest	10,743	9,736	9,736	7,975	7,115	6,235	5,335	4,415	3,470
186	Light Department Debt Service	214,500	202,991	202,991	189,705	183,309	175,478	168,687	161,958	154,531
187	Town Office Renovation Principal	35,000	36,400	36,400	31,250	31,250	31,250	30,000	30,000	30,000
188	Town Office Renovation Interest	9,717	9,729	8,274	6,921	5,515	4,167	3,056	1,969	713
189	Firehouse Renovation Principal	10,000	10,400	10,417	10,417	10,417	10,417	10,000	5,000	5,000
190	Firehouse Renovation Interest	2,897	2,908	2,492	2,076	1,607	1,158	788	516	306
191	Highway Equipment Principal	15,900	15,900							
192	Highway Equipment Interest	962	322							

TOWN OF LITTLETON MASSACHUSETTS
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e	f	11	17	19.5	20	23	24	25	26	26
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
							1.02	1.02	1.02	1.02
193	Fire Department Equipment Principal	14,100	14,100							
194	Fire Department Equipment Interest	853	286							
195	Great Rd Land Purchase Principal	30,000	30,000	30,000	30,000	30,000	30,000	25,000	25,000	25,000
196	Great Rd Land Purchase Interest	17,950	17,050	16,075	15,025	13,525	12,325	11,125	9,875	8,625
197	Sidewalks Principal	15,000	15,000	15,000	15,000	15,000				
198	Sidewalks Interest	2,813	2,363	1,875	1,350	600				
199	Fire Department Equipment Principal									
200	Fire Department Equipment Interest									
201	Highway Equipment Principal									
202	Highway Equipment Interest									
203	Financial Software Principal	25,000								
204	Financial Software Interest	750								
205	Ambulance Principal	25,000								
206	Ambulance Interest	750								
207	Highway Equipment Principal	50,000								
208	Highway Equipment Interest	1,500								
209	Cemetery Principal	75,000	75,000	75,000	75,000					
210	Cemetery Interest	10,500	7,500	4,500	1,500					
211	Hartwell Land Principal	35,000	35,000	35,000	35,000	35,000	30,000	30,000	30,000	30,000
212	Hartwell Land Interest	19,585	18,360	17,135	15,910	14,642	13,373	12,248	11,048	9,848
213	Prouty Land Principal	30,000	30,000	30,000	25,000	25,000	25,000	25,000	25,000	25,000
214	Prouty Land Interest	17,169	16,119	15,069	14,019	13,113	12,207	11,269	10,269	9,269
215	Clean Lakes Principal	28,000	28,000	28,000	28,000	0				
216	Clean Lakes Interest	5,390	3,850	2,310	770	0				
217	Septic Tie-In Foster St Principal (estimate)					0	12,500	12,500	12,500	12,500
218	Septic Tie-In Foster St Interest (estimate)					0	12,500	11,875	11,250	10,625
219	Lucy's Land Principal				10,000	10,000	10,000	10,000	10,000	10,000
220	Lucy's Land Interest				4,775	4,575	4,375	4,175	3,975	3,725
221	Houghton Roof Principal				15,000	10,000	10,000	10,000	10,000	10,000
222	Houghton Roof Interest				6,475	6,175	5,975	5,775	5,575	5,325
223	Cobb Land purchase prin (estimate)					23,955	20,000	20,000	20,000	15,000
224	Cobb Land purchase int (estimate)					958	800	800	800	600
225	Goldsmith prin (estimate)					55,000	55,000	55,000	55,000	55,000
226	Goldsmith int (estimate)					44,000	41,800	39,600	37,400	35,200
227										
228	Long Term Debt Total	3,524,421	4,167,486	4,178,104	4,611,119	5,007,028	4,877,209	4,739,557	4,591,021	4,444,933

TOWN OF LITTLETON MASSACHUSETTS
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e	f	11	17	19.5	20	23	24	25	26	26
							1.02	1.02	1.02	1.02
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
229	DEBT SERVICE TOTAL	4,151,223	4,182,715	4,364,137	4,876,799	5,157,028	5,027,209	4,889,557	4,741,024	4,594,939
230	PERCENT OF TOTAL BUDGET APPROPRIATED	14.68%	14.08%	14.58%	15.20%	15.37%	14.64%	13.93%	13.18%	12.44%
231	PERCENT INCREASE OVER PRIOR YEAR	0.96%	0.76%	4.34%	11.75%	5.75%	-2.52%	-2.74%	-3.04%	-3.08%
232	TOTAL BUDGET APPROPRIATED	28,268,998	29,716,153	29,929,328	32,079,731	33,552,089	34,340,789	35,101,887	35,958,022	36,929,928
233	PERCENT INCREASE OVER PRIOR YEAR	7.05%	5.12%	0.72%	7.18%	4.59%	2.35%	2.22%	2.44%	2.70%
234	ARTICLES PROPOSED/APPROVED									
235	ATM Articles	198,150			9,800					
236	Capital Exclusion	94,700	221,000	-						
237	Bills of Prior Year	4,543	5,820		2,000	2,000	1,000	1,000	1,000	1,000
238	SPRING ATM Capital Plan Articles	127,600	245,000	281,995	289,120	904,500				
239	FALL STM Capital Articles				176,000					
240	Other Articles	100,000	40,000	20,000	35,000		50,000	50,000	50,000	50,000
241										
242										
243	Debt Service reduced per fiscal policy			88,747	160,543	214,581	275,053	347,328	430,873	510,825
244	10% new revenues per fiscal policy	-		94,013	219,218	77,563	91,615	89,587	-	-
245	One-Time Appropriation of above for capital					(292,144)				
246										
247	Total Articles/Supplementals	524,993	511,820	484,755	891,681	906,500	417,667	487,915	481,873	561,825
248	TOTAL FUNDING REQUIREMENT	28,793,991	30,227,973	30,414,083	32,971,411	34,458,589	34,758,457	35,589,802	36,439,895	37,491,753
249	Funding Sources									
250	Raise and Appropriated - See revenue sheet					33,916,540	34,792,610	35,566,294	36,277,620	37,003,173
251	Old articles									
252	Free Cash/Overlay					550,000		-	-	-
253	Kimball Trust Fund XFR							-	-	-
254	Total Revenue Sources					34,466,540	34,792,610	35,566,294	36,277,620	37,003,173
255	SURPLUS(DEFICIT)					7,951	34,153	(23,508)	(162,275)	(488,580)
240	Supported Increase					0.02%	0.10%	-0.07%	-0.46%	-1.34%

Total Salaries	4,056,915.00	4,365,362.00	4,299,477.00	4,478,876.00	4,573,756.00	4,662,624.22	4,753,970.54	4,847,149.80	4,942,192.51
Total Expense	3,132,504.28	3,583,423.00	3,161,062.00	3,132,797.00	3,202,171.48	3,278,301.83	3,347,302.80	3,428,190.83	3,516,657.40
Total Other Exp	356,838.00	575,036.00	559,461.00	555,043.00	567,956.48	565,169.90	569,958.74	574,803.47	579,696.57
Total Fringe	3,236,029.00	3,286,940.00	3,581,318.00	4,528,587.59	5,548,243.35	6,237,675.72	6,976,078.05	7,806,671.21	8,741,144.47
Total School	13,610,489.00	14,202,677.00	14,428,673.00	14,977,076.00	14,977,076.00	15,048,692.60	15,048,692.60	15,048,692.60	15,048,692.60
	24,392,775.28	26,013,438.00	26,029,991.00	27,672,379.59	28,869,203.31	29,792,464.28	30,696,002.74	31,705,507.91	32,828,383.55
Total op budget	24,117,775.28	25,533,438.00	25,565,191.00	27,202,931.59	28,395,060.83	29,313,580.37	30,212,329.99	31,216,998.44	32,334,988.98

TOWN OF LITTLETON MASSACHUSETTS
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		11	17	19.5	20	23	24	25	26	26
							1.02	1.02	1.02	1.02
a	b	d	f	i	k	l	m	n	o	p
BGT. LINE NO.	BUDGET COST CENTER COST CENTER DETAIL	FY2008 Actual	FY2009 ACTUAL	FY2010 ACTUAL	FY2011 Budget Final 11/8/10 stm	FY2012 Budget Estimate Level Staffing	FY2013 Budget Estimate	FY2014 Budget Estimate	FY2015 Budget Estimate	FY2016 Budget Estimate
	less schools	13,610,489.00	14,202,677.00	14,428,673.00	14,977,076.00	14,977,076.00	15,048,692.60	15,048,692.60	15,048,692.60	15,048,692.60
	Total Town	10,507,286.28	11,330,761.00	11,136,518.00	12,225,855.59	13,417,984.83	14,264,887.77	15,163,637.39	16,168,305.84	17,286,296.38
	Other Charges and Roadway	356,838	575,036	559,461	555,043	567,956	565,170	569,959	574,803	579,697
	Town Operating Budget	6,332,705	6,902,910	6,507,027	6,544,319	6,681,363	6,779,578	6,866,890	6,961,049	7,057,095
	Nashoba	581,714	565,875	488,712	597,906	620,422	682,464	750,711	825,782	908,360
	School Operating Budget - Appropriation	13,610,489	14,202,677	14,428,673	14,977,076	14,977,076	15,048,693	15,048,693	15,048,693	15,048,693
	School Operating Budget - Revolving, Grant, Other	0	0	0	299,086	1,021,965	0	0	0	0
	School Total	13,610,489	14,202,677	14,428,673	15,276,162	15,999,041	15,048,693	15,048,693	15,048,693	15,048,693
	Debt Service	4,151,223	4,182,715	4,364,137	4,876,799	5,157,028	5,027,209	4,889,557	4,741,024	4,594,939
	Fringe	3,236,029	3,286,940	3,581,318	4,528,588	5,548,243	6,237,676	6,976,078	7,806,671	8,741,144
		28,268,998	29,716,153	29,929,328	32,378,817	34,574,054	34,340,789	35,101,887	35,958,022	36,929,928
	<u>Dollar Variances</u>									
	Other Expenses	277,531	218,198	(15,575)	1,157	12,913	(2,787)	4,789	4,845	4,893
	Town Operating Budget	599,845	570,205	(395,883)	369,768	137,044	98,215	87,312	94,159	96,046
	Nashoba	155,141	(15,839)	(77,163)	101,958	22,516	62,042	68,246	75,071	82,578
	School Operating Budget	551,491	592,188	225,996	847,489	722,879	(950,348)	0	0	0
	Debt Service	39,424	31,492	181,421	512,662	280,229	(129,819)	(137,652)	(148,533)	(146,085)
	Fringe	237,327	50,911	294,378	947,270	1,019,656	689,432	738,402	830,593	934,473
		1,860,759	1,447,155	213,174	2,449,489	2,195,237	(233,264)	761,098	856,135	971,906
	<u>Percentage Variances</u>									
	Other Expenses	349.9451%	61.15%	-2.7085%	0.2068%	2.3266%	-0.4906%	0.8473%	0.8500%	0.8513%
	Town Operating Budget	10.4633%	9.0041%	-5.7350%	5.6826%	2.0941%	1.4700%	1.2879%	1.3712%	1.3798%
	Nashoba	36.3692%	-2.7228%	-13.6361%	20.8626%	3.7658%	10.0000%	10.0000%	10.0000%	10.0000%
	School Operating Budget	4.2231%	4.3510%	1.5912%	5.8736%	4.7321%	-5.9400%	0.0000%	0.0000%	0.0000%
	Debt Service	0.9588%	0.7586%	4.3374%	11.7472%	5.7462%	-2.5173%	-2.7381%	-3.0378%	-3.0813%
	Fringe	7.9143%	1.5733%	8.9560%	26.4503%	22.5160%	12.4261%	11.8378%	11.9063%	11.9702%
		7.0461%	44.7201%	0.7174%	8.1842%	6.7799%	-0.6747%	2.2163%	2.4390%	2.7029%
	school wages		11,035,042	11,321,427	11,321,427	11,321,428	11,321,427	11,321,428	11,321,429	11,321,430
	school expenses		3,167,635	3,107,246	3,655,649	3,655,648	3,727,266	3,727,265	3,727,264	3,727,263

TOWN OF LITTLETON - REVENUE PROJECTION					
a	b		13.5	14	15
		Actual	ACTUAL	Projected	Projected
		2009	2010	2011	2012
I.	LOCAL RECEIPTS -				
1	Motor Vehicle Excise	1,113,880	1,075,804	950,000	950,000
2	Other Excise	11,232	11,232	11,272	11,272
3	Penalties & Interest (Property & Excise Tax)	51,546	69,143	55,000	55,000
4	Payments in-Lieu-of Taxes	385,863	540,578	520,000	520,000
5	Other Charges for Services	0	0	0	0
6	Fees	93,895	162,761	125,000	125,000
7	Department Revenue - Library	3,443	2,178	2,100	2,100
8	Department Revenue	34,796	46,657	35,000	35,000
8	Department Revenue - Ambulance				320,000
9	Licenses and Permits	462,170	125,175	125,000	125,000
10	Fines and Forfeits	80,388	78,313	75,000	75,000
11	Investment Income	413,431	236,578	100,000	100,000
12	Special Assessments	33,312	16,102	16,102	16,102
13	Transfer Station	415,695	420,633	400,000	400,000
14	Medicare Reimbursement	58,879	57,320	50,000	50,000
15	Supplemental Ch59 s2D	30,000	0	30,000	30,000
16	Other Income Non-Recurring	14,237	17,089	5,000	5,000
17	Room Tax - local		0		0
18	TOTAL LOCAL RECEIPTS	3,202,767	2,859,563	2,499,474	2,819,474
	Year to Year Variance	-5.51%	-10.72%	-12.59%	12.80%
II.	STATE AID (Cherry Sheet Receipts)				
	GENERAL GOVERNMENT:				
19	Chapter 70	2,700,077	2,957,052	3,484,917	3,484,917
20	Charter Tuition Reimbursements (c 71 s 89)	124,533	163,657	95,913	95,913
21	School Lunch - Offset Item (1970 c 871)	5,077	5,285	4,282	4,282
22	School Choice - Offset Item (c 76 s 12b, 1993, c71)	168,472	271,943	271,193	271,193
23	Lottery, Beano & Charity Games	648,628			
24	Additional Assistance	148,853			
25	General Municipal Aid		626,288	601,236	541,112
26	Veterans Benefits (Ch. 115, s. 6)	2,404	4,574	8,012	8,012
27	Police Career Incentive (c 41 s 108L)	59,575	11,437	5,820	0
28	Meals Tax thru State		0	0	0
29	Rooms Tax thru State	184	1,380	1,380	0
30	Exemptions: Veterans, Blind Persons, Surv. Spouse (c. 58 & 59)	15,463	0	0	0

TOWN OF LITTLETON - REVENUE PROJECTION					
a	b		13.5	14	15
		Actual 2009	ACTUAL 2010	Projected 2011	Projected 2012
31	Exemptions: Elderly (Ch. 59, s. 5, Cl. 41, 41B & 41C)	12,552	0	0	0
32	Exemption Reimbursement Total		12,550	28,013	28,013
33	State-Owned Land (Ch. 58, ss. 13-17)	1,997	307	243	243
34	Public Libraries - Offset Item	14,401	10,591	11,352	11,352
35	TOTAL STATE AID	3,902,216	4,065,064	4,512,361	4,445,037
	Year to Year Variance	8.89%	4.17%	11.00%	-1.49%
III.	PROPERTY TAX LEVY				
36	Real & Personal Property Tax Base	20,822,303	23,656,023	22,446,795	23,940,821
37	Statutory 2 & 1/2% increase (Line 26 x .025)	520,558	0	561,170	598,521
38	Subtotal (Sum Lines 31 + 32)	21,342,861	23,656,023	23,007,965	24,539,341
39	New Growth	572,791	0	932,856	100,000
40	Override	0	0	0	0
41	Levy Limit before Exclusions	21,915,652	23,656,023	23,940,821	24,639,341
42	Debt Exclusion - Septic				
43	Debt Exclusion - Septic				
44	Debt Exclusion - school design BANs	-			
45	Debt Exclusion - Frost Whitcomb Principal	36,400		36,458	36,458
46	Debt Exclusion - Frost Whitcomb Interest	12,299		9,387	7,746
47	Debt Exclusion Offset - Self Help Grant	(18,000)		(18,000)	(17,000)
48	Debt Exclusion - Morrison Land Principal	105,000		105,000	105,000
49	Debt Exclusion - Morrison Land Interest	55,988		48,900	43,650
50	Debt Exclusion Offset - Premium on Bond	-		(3,339)	(3,226)
51	Debt Exclusion - Taylor St Principal	-		-	-
52	Debt Exclusion - Taylor St Interest	-		-	-
53	Debt Exclusion - Wastewater Treatment Principal	90,000		90,000	90,000
54	Debt Exclusion - Wastewater Treatment Interest	58,926		52,627	49,364
55	Debt exclusion Offset - SBA Settlement	(17,274)		(17,274)	(17,274)
56	Debt Exclusion - Police Station BAN/Bond	0		554,644	544,475
57	Debt Exclusion - Middle School Principal	414,000		517,115	517,115
58	Debt Exclusion - Middle School Interest	373,736		326,059	303,416
59	Debt Exclusion - Russell Street Bond			115,680	537,340
60	Premium offset - Police			(14,788)	(13,832)
61	Premium offset -				
62	Premium offset - RSS			(19,320)	
63	Capital Exclusion	221,000	0	0	0

TOWN OF LITTLETON - REVENUE PROJECTION					
a	b		13.5	14	
		Actual	ACTUAL	Projected	
		2009	2010	2011	
				Projected	
				2012	
64	Total Debt Exclusions (Net of Reimbursements)	1,332,075	0	1,783,149	2,183,232
65	MAXIMUM ALLOWABLE LEVY	23,247,727	23,656,023	25,723,970	26,822,573
	Year to Year Variance	11.65%	1.76%	8.74%	4.27%
IV. OTHER REVENUE SOURCES					
66	Transfer from Ambulance Enterprises	33,914	63,718	68,703	
67	Transfer from B Sampson Fund	500	500	2,500	2,500
68	Transfer from Cemetery Sale of Lots	12,000	12,000	12,000	12,000
69	Transfer From Cemetery Perp Care	85,500	0	0	0
70	Transfer from Cemetery Perp Care Interest	13,000	25,000	13,000	13,000
71	Transfer from Grave Openings	18,897	20,000	18,897	18,897
72	Transfer from LH Zappey Fund	200	200	700	200
73	Transfer from Hildreth	1,500	1,500	6,000	6,000
74	Transfer from Goldsmith	100	100	500	500
75	Transfer from L Johnson	200	200	750	750
76	Transfer from Stabilization	0	0	0	0
77	Transfer from Library Trust Funds	15,000	15,000	17,500	13,000
78	Transfer from Self Help Reimbursement	18,000	18,000	18,000	17,000
79	Transfer from Bond Premium			37,447	17,058
80	Transfer from SBA Settlement Wastewater	17,274	17,274	17,274	17,274
81	Transfer from Oak Hill Cell Tower Receipts	40,000	40,000	40,000	40,000
82	Transfer from Newtown Hill Cell Tower Receipts	59,479	57,204	49,929	47,754
83	Transfer from Clean Lakes	31,850	30,310	28,770	0
84	Transfer from Light Department	202,991	196,014	189,705	183,309
85	SBAB Reimbursements - Shaker Lane	218,496	218,496	209,990	209,990
86	SBAB Reimbursements - HS	911,127	911,127	911,127	911,127
87	Transfer from Park & Rec Revolving	26,960	6,800	0	0
88	Transfer from Wetland	0	3,165	5,050	5,050
89	Transfer from Insp		2,730	3,000	3,000
90	Transfer from Park and Rec Rev for Salaries	60,980	60,980	60,550	87,162
91	Transfer from Park and Rec rev for Benefits		14,393	14,416	14,416
92	Transfer from CPA - Lucy's Land			14,775	14,255
93	Transfer from CPA - Houghton Roof			21,475	15,743
94	Transfer from CPA - Cobb Land (estimate)				30,009
95	Transfer from other	22,000		0	0
96	Transfer From Water - Goldsmith				101,895

TOWN OF LITTLETON - REVENUE PROJECTION					
a	b		13.5	14	15
		Actual	ACTUAL	Projected	Projected
		2009	2010	2011	2012
97	Transfer from Dog Tax			2,200	2,200
98	TOTAL OTHER REVENUE SOURCES	1,789,968	1,714,711	1,764,258	1,784,089
	Year to Year Variance	5.44%	-4.20%	2.89%	1.12%
99	TOTAL REVENUE ALL SOURCES	32,142,677	32,295,361	34,500,063	35,871,174
	Year to Year Variance	8.98%	0.48%	6.83%	3.97%
V. REVENUE OFFSETS					
Other Revenue Offsets:					
100	Overlay Account for Abatements (G.L. c.59, s.25)	504,117	641,000	406,000	250,000
101	Snow & Ice Deficit (G.L. c.44, s.31D)	325,000	281,532	119,000	450,000
102	Tax Title	0	0	0	0
103	Mosquito Control (c252 s5a)	37,395	36,935	36,642	36,642
104	Air Pollution Districts (GL. c.111, ss 142B-142C)	2,676	2,657	2,713	2,849
105	MAPC (c40s26,29)	2,535	2,586	2,626	2,757
106	RMV Non-Renewal Surcharge (G.L. c. 90; c.60A)	4,340	5,920	5,920	6,216
107	Mass. Bay Transit Authority (G.L. c. 161A, ss. 8 & 9)	33,594	29,737	29,240	29,240
108	Regional Transit Authority (G.L. c. 161B, ss.9,10,23)	21,228	25,759	25,864	25,864
109	Special Education (c71b s10,12)	114	0	0	0
110	School Choice Sending Tuition (c76s12b, 1993, ch71)	239,196	195,352	195,352	195,352
111	Charter School Sending Tuition (c71s89)	641,696	713,207	668,887	668,887
112	STATE AID OFFSET - School Lunch - line 20	5,077	5,285	4,282	4,282
113	STATE AID OFFSET - School Choice - line 21	168,472	271,943	271,193	271,193
114	STATE AID OFFSET - Public Libraries - line 29	14,401	10,591	11,352	11,352
115	TOTAL REVENUE OFFSETS	1,999,841	2,222,504	1,779,071	1,954,634
	Year to Year Variance	41.47%	11.13%	-19.95%	9.87%
116	AVAILABLE REVENUES	30,142,836	30,072,857	32,720,992	33,916,540
	Year to Year Variance	7.35%	-0.23%	8.81%	3.65%