

ENERGY

North Group

February 8, 2023

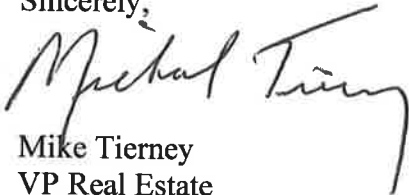
Re:
254 - 260 Ayer Road Trust
Littleton, MA 01460

Dear Sir/ Madam,

This letter authorizes Greenman-Pederson, Inc. to represent Energy North Group in all its entitlement and permitting efforts associated with 254-260 Ayer Road.

In the interim, should you have any questions or require anything forward please reach out as needed.

Sincerely,



Mike Tierney
VP Real Estate
C:508-561-4903



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Haffner's